

# 2020 NECoMG Annual Meeting

Guest Speaker: Alexa B. Kimball, MD, MPH  
CEO and President of Harvard Medical Faculty Physicians  
at Beth Israel Deaconess Medical Center

June 18, 2020 @7:00 a.m.

## A G E N D A

- ✓ Welcome – Dr. Pierre Ezzi
- ✓ System Update – Dr. Alexa Kimball
- ✓ NECoMG Board of Directors Election Results – Dr. Pierre Ezzi



Dr. Kimball is CEO and President of Harvard Medical Faculty Physicians at Beth Israel Deaconess Medical Center, an academic multi-specialty 501(c)3 corporation with 2000 employees. The group employs 1750 physicians who practice in the Boston area, two-thirds of whom are Harvard Medical School faculty. She co-chairs the Beth Israel Lahey Health Performance Network Board (1.3 million members served), and is on the Board of Trustees of Beth Israel Lahey Health. A Professor of Dermatology at Harvard Medical School, Dr. Kimball's research includes psoriasis and hidradenitis suppurativa. She has published over 300 papers (<https://orcid.org/0000-0001-9405-0479>), conducted over 150 clinical trials and has extensive experience in drug development. Dr. Kimball is the author of "100 Questions and Answers about Psoriasis" (available in Spanish, Greek, and Korean), "Hidradenitis Suppurativa: Your Questions, Expert Answers," and editor of "Dermatologic Diseases and Cumulative Life Course Impairment."

In recognition of her research on physician workforce economics, quality of life, and outcomes, she was awarded the

American Skin Association Research Award for Health Policy and Medical Education and the Mass General Hospital Bowditch Prize. Other awards include Mentor of the Year and Outstanding Physician-Clinician Award.

Dr. Kimball has served on the non-profit Boards of the Society for Investigative Dermatology, the Massachusetts Foundation for the Humanities and Public Policy, and the Hidradenitis Suppurativa Foundation. She is recent past President of the International Psoriasis Council. She received her MD from the Yale School of Medicine, her MPH from the Johns Hopkins Bloomberg School of Public Health, and dual bachelor's degrees in molecular biology and public and international affairs from Princeton University. She completed an internship in medicine at the then- Beth Israel Hospital, her residency in dermatology at Stanford University Medical Center and a clinical research fellowship at the National Institutes of Health.

**Alexa B. Kimball, MD, MPH**  
**CEO and President of Harvard Medical**  
**Faculty Physicians at Beth Israel**  
**Deaconess Medical Center**



## Dr. Pierre Ezzi – Lahey Health Primary Care, Beverly

I am an Internist and have been practicing on the North Shore for the past 25 years. I was a practicing partner at the Medical Group (currently Harvard Vanguard - Beverly from the year 2000 until 2013. I moved to the Cummings Center in April of 2013 where I continue to practice full-time Internal Medicine. I have served on both NECoMG and NEPHO Board of Directors for the past 14 years, and have been the President of both organizations for nearly the past 8 years. I also serve on both LCPN (Lahey Clinical Performance Network, the parent organization of Lahey Health risk units and its ACO) and LCP-ACO Board of Directors. I also am a voting member of the BILHPN finance and contracting committee (negotiating risk contracts for BILH and its 11 risk units). I am running for re-election for the NECoMG Class P Board of Directors seat, and asking for your support.

Change and uncertainty continue to dominate the healthcare industry. The most recent challenge is the COVID-19 pandemic. Our way of practice has changed forever. The financial impact of this pandemic on our practices has been enormous, not to mention the constant fear and anxiety created among our staff and providers.

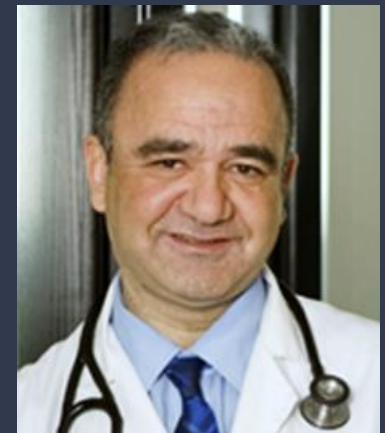
Shifting reimbursement models and the ways physicians are reimbursed have never been more complex. The pressure to provide high quality care at a lower cost has led government, state and

commercial payers to create new models of payments (e.g. BCBS AQC, Tufts and HPHC risk contracts, MACRA, Medicare ACO and MassHealth ACO).

As you know, NEPHO has historically performed extremely well with its risk contracts and has never been in a deficit since it was created. However, these contracts have become increasingly challenging and their quality measures became harder to achieve.

Furthermore, in light of the merger and the creation of BILH, most physicians view the merger as a positive move simply for being part of a larger system, but some have felt a legitimate sense of uncertainty for not knowing how the new system will shape up and affect their practices. So going forward, and as an independent Physician Organization, we will be facing many challenges and changes. Whether it is the aggressive payment reform, taking part of a newly larger integrated system or dealing with the consequences of the COVID-19 pandemic, the course ahead of us is quite challenging. However with the right leadership in place, I am quite confident that NECoMG is extremely well positioned to conquer and overcome any future challenges, and certainly can and will function well within a larger system while maintaining its culture, its independence and its own identity. Your support is greatly appreciated.

**Dr. Pierre Ezzi is a candidate  
for one of two  
Primary Care Physician  
Board of Directors seats**



## Dr. James Michael Maguire – Cape Ann Medical Center

I am an internist at Cape Ann Medical in Gloucester. I have been practicing there for my entire 18-year career.

I moved to the area upon completing my training at St. Elizabeth's Medical Center in Boston. Originally from St. Louis, MO, I completed an undergraduate education at Marquette University and a Doctor of Medicine Degree at St. Louis University School of Medicine.

Currently, I live in Hamilton with my wife and three children.

I am Board Certified in Internal Medicine. In addition to my private practice, I am also Medical Director of Seacoast, Ledgewood and Denmark Nursing and Rehabilitation Centers.

I am a current member of the NeCoMG board of directors and also a current member of the PHO Risk Sharing Committee. I hope to be able to continue to serve on the board so I may provide insight from a private practice point of view into the risk contracts, ever-changing quality measures, and general health care delivery in our current environment. The healthcare industry and our new BILH system is becoming more and more complex all the time. I believe keeping the interest of all our local primary care providers and specialists care providers is of utmost importance as we make decisions going forward.

I am running for election to the NECoMG board of directors and would appreciate your support.

**Dr. James Maguire is a candidate  
for one of two  
Primary Care Physician  
Board of Directors seats**



## Dr. Robert Cipolle – Beverly Anesthesia Associates

I have been in private practice working for Beverly Anesthesia Associates since 1995 when I came to Beverly Hospital. Our group has been the sole anesthesia provider to the hospital for over 40 years. I served as Chief of the Department from 2008 to 2014. I have served as a board member on the NeCoMG board for the past 6 years. I have served on the Medical executive Committee for four years as an At-Large representative and currently serve as the Medical Staff Vice President. I have lived in Beverly the past 25 years. My family and I receive our healthcare from Beverly Hospital providers. I have found that being a provider and a recipient of care here in our system gives me valuable insight into issues that our patients, community and providers face daily.

I have had many positive and some negative experiences within our system over the years. I have also seen many changes and consolidation in healthcare both locally and nationally. I am concerned that many of the positive aspects of care in our system are at risk of changing and some of the negative aspects are growing both for providers and patients.

I am also concerned about how the changing models of reimbursement are making it more difficult for providers to focus on providing high quality care because they are too busy trying to keep their practices afloat.

I believe as specialist physicians particularly, we face additional challenges when it comes to reimbursement, patient access to our services and competition from within and outside of the system.

It is these concerns that have motivated me to continue my involvement in the processes that define the way in which physicians will practice. The potentially burdensome, expensive regulations and guidelines insurers and government require us to comply with to provide high quality care at a lower cost are also of great concern. I feel we need a strong and unified voice at the level of our contracting organization to help us maintain the quality providers we have and attract more of the needed specialists to our system.

I would appreciate your continued support of my candidacy for Class S member of the Board of Directors of NECoMG.

Financial Disclosure: Medical Staff Vice President carries a stipend paid from medical staff dues not from the hospital and the NeCoMG board position has a small stipend for meeting attendance.

**Dr. Robert Cipolle is a candidate  
for the Specialty Physician  
Board of Directors seat**

